

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

March 5, 2026

Press Release

Company Name: Capcom Co., Ltd.
Representative: Haruhiro Tsujimoto, President and COO
(Code No. 9697 TSE Prime)
Contact: Ryohei Okada, Senior Manager of
Public Relations and Investor Relations Section
Phone Number: +81-6-6920-3623

Announcement of Change in Directors and Personnel Changes

Capcom Co., Ltd. (the Company) announces the following change in directors and personnel changes, resolved at a meeting of the Board of Directors held today and based on a request for deliberation and recommendations from the Nomination and Remuneration Committee.

The official decision regarding the change in directors will be made following approval at the 47th Ordinary General Meeting of Shareholders, scheduled to be held in June of this year.

1. Change in directors (as of the date of the Ordinary General Meeting of Shareholders scheduled for June 2026)

(1) Candidates for appointment as new directors who are Audit and Supervisory Committee members

Toyoshige Hanaoka (Currently: Deputy Head of R&D Management Division)

(2) Resigning directors who are Audit and Supervisory Committee members

Kazushi Hirao

2. Change in management responsibilities of directors (as of April 1, 2026)

Name	New position	Current position
Haruhiro Tsujimoto	President and Representative Director Chief Operating Officer (COO) In charge of Entertainment Experience Business and Pachinko & Pachislo Business Divisions	President and Representative Director Chief Operating Officer (COO) In charge of Arcade Operations Business and Pachinko & Pachislo Business Divisions

3. Change in corporate officers (as of April 1, 2026)

Name	New position	Current position
Motohide Imaizumi	Managing Corporate Officer Head of Entertainment Experience Business Division	Managing Corporate Officer Head of Arcade Operations Business Division
Tetsuya Tabuchi	Corporate Officer (Newly Assigned) Head of E-Contents Business Division	Deputy Head of E-Character License Business Division