Press Release

March 6, 2024

Company Name: Capcom Co., Ltd. Representative: Haruhiro Tsujimoto, President and COO (Code No. 9697 TSE Prime) Contact: Ryohei Okada, Senior Manager of Public Relations and Investor Relations Section Phone Number: +81-6-6920-3623

Announcement of Change in Representative Director (Additional Appointment) and Personnel Changes

Capcom Co., Ltd. and its affiliates ("the Capcom Group") announces the following change in representative director (additional appointment) and personnel changes, resolved at a meeting of the Board of Directors held today and based on a request for deliberation and recommendations from the Nomination and Remuneration Committee.

1. Change in Representative Director (Additional Appointment)

① Reasons for change

The Capcom Group has additionally appointed one representative director and adopted a three-person system of representative directors in order to strengthen upper management and further drive the Capcom Group's human resources investment strategy, while aiming to bolster and enhance the Group's management structure to more rapidly adapt to environmental changes in its business and foster agile management decision making.

With this, the Capcom Group aims for sustainable growth, enhanced corporate value, and more robust corporate governance.

The above three representative directors are planned to be candidates for this appointment at the Ordinary General Meeting of Shareholders scheduled to be held in June 2024 at the closing of which the term of office for all three Directors (excluding Directors who are members of the Audit and Supervisory Committee) is set to expire.

2 Name and Title of Newly Appointed Representative Director

Name	New Position	Current Position
Satoshi Miyazaki	Representative Director and Executive Vice President Chief Human Resources Officer (CHO) In charge of Corporate Management Divisions	Director and Executive Vice President Chief Human Resources Officer (CHO) In charge of Corporate Management Divisions

③ Newly Appointed Representative Director Profile

Name/Date of birth (Shares held)	Career	
	April 1983	Entered The Industrial Bank of Japan, Ltd. (now Mizuho Bank, Ltd.)
	April 2011	Executive Officer, General Manager of Corporate Banking Division No.6 of the Mizuho Corporate Bank, Ltd. (now Mizuho Bank, Ltd.)
	April 2013	Managing Executive Officer in charge of Sales of Mizuho Corporate Bank, Ltd. (now Mizuho Bank, Ltd.)
Satoshi Miyazaki Date of birth: Feb. 23, 1960	April 2016	Executive Officer and Deputy President in charge of Western Japan of Mizuho Financial Group, Inc. Representative Director and Deputy President & Executive Officer in charge of Western Japan of Mizuho Bank, Ltd.
(5,000 shares)	April 2020	Representative Director and Deputy President of Mizuho Bank, Ltd.
	April 2021 May 2021 June 2021 April 2022	Resigned from the post above Executive Vice President of the Company (to present) Director of the Company (to present) Director, Chief Human Resources Officer (CHO) and in charge of Corporate Management of the Company (to present)

④ Effective Date of Appointment April 1, 2024

(For reference)

With the appointment of the above candidate, the Group's representative directors will be the following three individuals from April 1, 2024 onward.

Name	Position	
Kenzo Tsujimoto	Chairman and Chief Executive Officer (CEO)	
Haruhiro Tsujimoto	President and Chief Operating Officer (COO)	
Satoshi Miyazaki	Representative Director and Executive Vice President,	
	Chief Human Resources Officer (CHO)	

2. Promotion of Corporate Directors (as of April 1, 2024)

Name	New Position	Current Position
	Director, Executive Vice President and	Director, Executive Corporate Officer,
Varlishi Naraya	Chief Financial Officer (CFO),	Chief Financial Officer (CFO),
Kenkichi Nomura	Deputy in charge of Corporate Management	Deputy in charge of Corporate Management
	Divisions	Divisions