

Directors (As of June 21, 2023) Internal External



President and Representative Director of the Company Chairman of the Association of Copyright for Computer Jun. 1983 Apr. 1997

Chief Executive Officer (CEO) of the Company (to present)
Chairman and Representative Director of the Company Apr. 2001 Jul. 2007

Feb. 2010

(to present)

Representative Director of Kenzo Estate Winery Japan Co., Ltd. (to present)



Entered into the Company
Director of the Company
Managing Director of the Company
Senior Managing Director of the Company
Director and Executive Corporate Officer of the Company
Director and Executive Vice President of the Company
President and Representative Director, Chief Operating
Officer (COO) of the Company (to present)
President and Representative Director, and Director in
charge of Global Marketing Business and Arcade
Operations Business of the Company
President and Representative Director, and Director in
charge of Arcade Operations Business of the Company
(to present)
Chairman of the Computer Entertainment Supplier's
Association (to present) Apr. 1987 Jun. 1997 Feb. 1999 Apr. 2001 Jul. 2004 Aug.2016 Jun. 2022

May 2023



Entered The Industrial Bank of Japan, Ltd. (now Mizuho Bank, Ltd.) Executive Officer, General Manager of Corporate Banking Division No.6 of the Mizuho Corporate Bank, Ltd. Apr. 2011

Apr. 2013

Banking Division No.6 of the Mizuho Corporate Bank, Ltd. (now Mizuho Bank, Ltd.) Managing Executive Officer in charge of Sales of Mizuho Corporate Bank, Ltd. (now Mizuho Bank, Ltd.) Executive Officer and Deputy President in charge of Western Japan of Mizuho Financial Group, Inc. Representative Director and Deputy President & Executive Officer in charge of Western Japan of Mizuho Bank, Ltd. Representative Director and Deputy President & Executive Officer in charge of Western Japan of Mizuho Bank, Ltd. Resigned from the post above Executive Vice President of the Company (to present) Director, Chief Human Resources Officer (CHO) and in charge of Corporate Management of the Company (to

Apr. 2020

Apr. 2021 May 2021 Jun. 2021

Apr. 2022 charge of Corporate Management of the Company (to present)



Entered the Company General Manager of Development Division 3 of the

Company Corporate Officer, Head of Consumer Games Apr. 2014 Corporate Officer, Head of Consumer Games Development Division 3 of the Company Corporate Officer, Head of Consumer Games Development Division 3 and Mobile Online Development Division of the Company Managing Corporate Officer, Head of Consumer Games Development Division 2 and Mobile Online Development Division of the Company Managing Corporate Officer Head of Consumer Games Development Division 2 Jun. 2017

Oct. 2020

Tread or Consumer Games Development Division 2 (to present)
Executive Corporate Officer (to present)
Director, Deputy in charge of Development Divisions of the Company (to present)



Registered Lawyer (Osaka Bar Association) Entered into Daiichi Law Office (now Daiichi Law Office

Partner of Daiichi Law Office, P.C. (to present) External Corporate Auditor of Furuno Electric Co., Ltd. (to present)

External Corporate Auditor of Suzuken Co., Ltd.
External Director of the Company (to present)



Entered into The Boston Consulting Group Vice President of The Boston Consulting Group Japan Co-chair of The Boston Consulting Group Senior Partner and Managing Director of The Boston Jun. 2016

Senior Partner and Managing Director of The Boston Consulting Group
External Director of Lifenet Insurance Company
External Director of Asagami Corporation (to present)
Senior Advisor of The Boston Consulting Group, Tokyo
External Director of the Company (to present)
Director of Japan Rugby Football Union
Vice Chairman of Japan Rugby Football Union (to present)
Senior Partner Emeritus of The Boston Consulting Group Jan. 2018 Jun. 2018 Jun. 2019

Jun. 2022

Jan. 2023



Jun. 1988 Apr. 1997 Entered into the Company General Manager of Overseas Business Dept. of the General Manager of Overseas Business Dept. of the Company Corporate Officer, General Manager of Overseas Business Dept. of the Company General Manager of General Affairs Dept. of the Company Senior Manager of Investor Relations Section of the Jul. 1999

Company
Corporate Auditor of the Company (full-time) Jun. 2004 Director (Full-time member of the Audit and Supervisory Committee) of the Company (to present) Jun. 2016



Entered into National Tax Agency District Director of Ijuin Tax Office 1986 Deputy Commissioner (Large Enterprise Examination and Criminal Investigation) of Hiroshima Regional Taxation 1999 Criminal Investigation) of Hiroshima Regional Taxation Bureau Assistant Regional Commissioner (Management and Co-ordination) of Nagoya Regional Taxation Bureau Director-General of Kanazawa Regional Tax Tribunal Director-General of Sapporo Regional Tax Tribunal Vice President of National Tax College External Corporate Auditor of the Company (full-time) External Director (Full-time member of the Audit and Supervisory Committee) of the Company (to present)

Jul. 2011



Admitted to Japanese Bar (The Dai-ichi Tokyo Bar Apr. 1975 Association) Ozaki & Momo-o

Aug. 1978 Mar. 1979 Apr. 1989 Apr. 1997

Association) Ozaki & Momo-o
Weil, Gotshal & Manges in New York
Admitted to New York Bar
Partner of Momo-o, Matsuo & Namba (to present)
Lecturer of Nihon University, Faculty of Law:
International Transaction Law
Lecturer of Hitotsubashi University Faculty and Graduate
School of Law: World Business Law
External Piricetor of the Company Apr. 2005

External Director of the Company
External Corporate Auditor of Solasia Pharma K.K. Jun. 2007 Mar. 2014 Jun. 2016

External Corporate Auditor of solasia Friarma N.N.
(to present)

External Director (Member of the Audit and Supervisory

Committee) of the Company (to present)

Outside Statutory Auditor of Sumitomo Forestry Co., Ltd. (to present)

(to present)
Outside Audit & Supervisory Board Member of Taisho
Pharmaceutical Holdings Co., Ltd. (to present) Jun. 2020

Medium- to Long-Term

Growth Strategy



Entered the Company General Manager of Creative Division 5 of the Company Corporate Officer, General Manager of Creative Division 5 Aug.1999 of the Company of the Company
Managing Corporate Officer of the Company
Executive Corporate Officer of the Company (to present)
Director, in charge of Arcade Business and Pachinko &
Pachislo Business of the Company
Director, in charge of Amusement Equipment Business,
Arcade Operations Business and Consumer Games Apr. 2011 Apr. 2013 Jun. 2013 Jul. 2016 Apr. 2019

Arcade Operations business and Consumer Games Development of the Company Director, in charge of Consumer Games Development and Pachinko & Pachislo Business Divisions of the Company Director, in charge of Development Divisions and Pachinko & Pachislo Business Divisions of the Company (to present) Apr. 2020



ompany Managing Corporate Officer in charge of Financial and Jul. 2010 Managing Corporate Officer in charge of Financial and Accounting Division of the Company Managing Corporate Officer in charge of Financial and Accounting Division and Secretarial Affairs, PR and IR Division of the Company Executive Corporate Officer (to present) Head of Finance, Accounting and Public Relations Divisions Jun. 2015 Apr. 2016 Divisions
Divisions
Director, Chief Financial Officer (CFO) (to present) and in
charge of Corporate Management of the Company
Director, in charge of Corporate Management, Planning
and Strategy Divisions of the Company
Director deputy in charge of Corporate Management of
the Company (to present) Jun. 2016 Apr. 2020 Apr. 2022

Corporate Officer in charge of Internal Control of the



Entered the Company General Manager of Sales Promotion Division of the Company Deputy Head of Consumer Games Business Division of Apr. 1992 Apr. 2005 Mar. 2011 Deputy Head of Consumer Games Business Division of the Company Corporate Officer, Head of Consumer Games Business Division of the Company Corporate Officer, Head of Japan & Asia Business Division of the Company Corporate Officer, Head of Japan & Asia Business and Deputy Head of Mobile Online Development Division of the Company Managing Corporate Officer, Head of Japan & Asia Business Division and Deputy Head of Mobile Online Development Division of the Company Managing Corporate Officer, Head of Global Business Division of the Company (to present) Executive Corporate Officer, Head of Global Business Division of the Company (to present) Executive Corporate Officer of the Company (to present) Director, in charge of Global Business Division of the Company (to present) Apr. 2013 Apr. 2016 Jun. 2017 Apr. 2019 Sep. 2021 Apr. 2022 Jun. 2022



Entered into the National Police Agency
Chief of Ehime Prefectural Police Headquarters
Chief of the Cybercrime Division, Community Safety
Bureau, National Police Agency
Chief of Nagano Prefectural Police Headquarters
Chief of the Organized Crime Department, Criminal
Affairs Bureau, National Police Agency
Deputy Superintendent General and acting Chief of the
Crime Prevention Task Force, Tokyo Metropolitan Police
Department Apr. 1960 Aug 2002 Apr. 2004 Jul. 2008 Aug 2010 Jan. 2013 Department

(to present)

External Director of the Company (to present)

Director of Japan Center for Examination Research

Legartment (Advisor, Japan Post Bank Co., Ltd.)

Director of Japan Center for Examination Research Nov. 2014 Jun. 2021



Vice Minister of the Ministry of Finance
Adviser to the Minister of Finance
Deputy Governor of the Bank of Japan
Chairman of Daiwa Institute of Research Ltd.
External Corporate Auditor of Sumitomo Metal
Corporation (now Nippon Steel Corporation)
External Director of Mitsui & Co., Ltd.
CEO of the General Incorporated Foundation Tokyo
Organizing Committee of Olympic and Paralympic
Games (later Public Interest Incorporated Foundation
Tokyo Organizing Committee of Olympic and Paralympic
Games, being dissolved in June 2022)
Honorary Chairman of Daiwa Institute of Research Ltd.
(to present) Jan. 2003 Mar. 2003 Jul. 2008 Jun. 2009 Jun. 2018 (to present)
External Director of the Company (to present)

Vice Minister of the Ministry of Finance

Jun. 2000



Entered into the Tokyo Regional Taxation Bureau National Tax Agency Commissioner's Secretariat Internal Inspector
District Director of Yukigaya Tax Office
Director of Personnel Division 2, General Affairs
Department of Tokyo Regional Taxation Bureau
Director of General Affairs Division of National Tax College
Research Coordination Director of Tokyo Regional
Taxation Bureau Research Division 3
Deputy Director of Regional Taxation Bureau Research
Division 2 Jul. 2016 Jul. 2017 Jul. 2018 District Director of Shiba Tax Office Jul. 2020 District Director of Shiba Iax Office
Tax Accountant of Hirose Tax Accountant Office (to present)
Spokesperson for the village of Mikura-island (to present)
External Director of the Company (to present)
External Director (Audit and Supervisory Committee
Member) TOREX SEMICONDUCTOR LTD. (to present) Aug.2021 Dec.2021 Jun. 2022

Directors' Skill Matrix

	Company Management	Management Strategy	Gaming Industry	Digital Transformation/ IT/Technology	R&D	Finance/ Accounting/Tax	Legal	Global Sensibility
Kenzo Tsujimoto	•	•	•	•				•
Haruhiro Tsujimoto	•	•	•	•	•			•
Satoshi Miyazaki	•	•	•	•		•		•
Yoichi Egawa			•	•	•			•
Kenkichi Nomura		•	•	•		•	•	•
Yoshinori Ishida		•	•	•				•
Ryozo Tsujimoto			•	•	•			•
Toru Muranaka	•						•	•
Yutaka Mizukoshi	•	•						•
Wataru Kotani				•			•	
Toshiro Muto	•					•		•
Yumi Hirose	•					•		
Kazushi Hirao		•	•			•		•
Yoshihiko Iwasaki						•		
Makoto Matsuo	•						•	•

^{*} The table above does not necessarily show all knowledge possessed by the candidates.