

11-Year Summary of Consolidated Business Performance Indicators

Financial Index

| | 2001 | 2002 | 2003 | 2004 | 2005 | | | | | |
|--|-------------------|-----------|---|------------|---------------------------|-------|---------------------------|-----|-------------------------|-------|
| For the Year: | | | | | | | | | | |
| | Millions of yen | | | | | | | | | |
| Net sales | ¥ 49,082 | ¥ 62,742 | ¥ 62,036 | ¥ 52,668 | ¥ 65,895 | | | | | |
| Operating income | 7,155 | 9,727 | 6,680 | 1,402 | 7,752 | | | | | |
| Net income (loss) before income taxes | 7,126 | 7,420 | (30,049) | (6,900) | 7,006 | | | | | |
| Net income (loss) | 6,007 | 4,912 | (19,598) | (9,158) | 3,622 | | | | | |
| Depreciation & amortization | 2,411 | 2,172 | 2,202 | 2,081 | 2,101 | | | | | |
| Capital expenditures | 2,938 | 4,181 | 2,289 | 4,678 | 1,665 | | | | | |
| R&D expenses | 1,461 | 1,067 | 1,151 | 1,124 | 1,323 | | | | | |
| At Year-End: | | | | | | | | | | |
| | Millions of yen | | | | | | | | | |
| Total assets | ¥ 113,493 | ¥ 128,512 | ¥ 106,648 | ¥ 93,096 | ¥ 106,361 | | | | | |
| Net assets | 62,965 | 68,233 | 42,888 | 31,854 | 32,491 | | | | | |
| Net cash | (11,184) | (11,132) | (14,894) | (16,957) | (12,948) | | | | | |
| Cash Flows: | | | | | | | | | | |
| | Millions of yen | | | | | | | | | |
| Cash flows from operating activities | ¥ 3,652 | ¥ 3,315 | ¥ 3,635 | ¥ 5,577 | ¥ 7,977 | | | | | |
| Cash flows from investing activities | (4,547) | (3,066) | (2,329) | (5,011) | (1,099) | | | | | |
| Cash flows from financing activities | (1,768) | 8,589 | (2,000) | (395) | 6,251 | | | | | |
| Net increase (decrease) in cash and cash equivalents | (1,763) | 9,519 | (1,555) | (1,313) | 13,406 | | | | | |
| Cash and cash equivalents at end of year | 25,675 | 35,000 | 33,444 | 32,131 | 45,538 | | | | | |
| Per Share Data: | | | | | | | | | | |
| | Yen | | | | | | | | | |
| Net income (loss) per share | ¥ 109.90 | ¥ 84.21 | ¥ (338.01) | ¥ (160.91) | ¥ 63.37 | | | | | |
| cash dividends applicable to the year per share | 20.00 | 20.00 | 20.00 | 20.00 | 20.00 | | | | | |
| Net assets per share | 1,081.62 | 1,168.51 | 753.47 | 559.66 | 589.99 | | | | | |
| Financial Index: | | | | | | | | | | |
| Operating margin (%) | 14.6 | 15.5 | 10.8 | 2.7 | 11.7 | | | | | |
| ROE (%) | 10.5 | 7.5 | — | — | 11.3 | | | | | |
| ROA (%) | 5.4 | 4.1 | — | — | 3.6 | | | | | |
| Net worth ratio (%) | 55.5 | 53.1 | 40.2 | 34.2 | 30.5 | | | | | |
| Interest coverage ratio (times) | 8.7 | 14.2 | 14.6 | 20.3 | 30.0 | | | | | |
| Debt-equity ratio (%) | 80.2 | 88.3 | 148.8 | 192.4 | 227.9 | | | | | |
| Price earnings ratio (times) | 32.8 | 41.2 | — | — | 16.5 | | | | | |
| Stock Information: | | | | | | | | | | |
| Number of outstanding shares (thousands shares) | 58,308 | 58,435 | 58,435 | 58,435 | 58,435 | | | | | |
| Foreign investors (%) | 27.12 | 25.91 | 16.85 | 16.59 | 14.79 | | | | | |
| Net Sales of Consumer Online Games Business:^{*1,2} | | | | | | | | | | |
| | Millions of yen | | | | | | | | | |
| Consumer Online Games Business | 31,727 | 47,769 | 48,090 | 33,949 | 39,985 | | | | | |
| Number of Home Video Games Sold: | | | | | | | | | | |
| | Thousands | | | | | | | | | |
| Total number of units | 11,100 | 15,000 | 16,300 | 11,600 | 13,500 | | | | | |
| Sales of major titles | | | | | | | | | | |
| | Onimusha | 1,350 | Devil May Cry | 2,070 | Devil May Cry 2 | 1,400 | Mega Man Battle Network 4 | 950 | Resident Evil 4 (GC) | 1,230 |
| | Dino Crisis 2 | 1,230 | Onimusha 2 | 1,070 | Resident Evil 0 | 1,130 | Onimusha 3 | 630 | Devil May Cry 3 | 1,100 |
| | Breath of Fire IV | 460 | Mobile Suit Gundam: Federation vs. Zeon | 890 | Mega Man Battle Network 3 | 850 | Resident Evil Out Break | 430 | Resident Evil Out Break | 820 |

*1 Before the fiscal year ended March 31, 2009, the Consumer Online Games Business is described as the Home Video Games Business.

*2 In the fiscal year ended March 31, 2011, Capcom restructured its business segment divisions, and as a result, some figures before the fiscal year ended March 31, 2009 have been retroactively adjusted.

CAPCOM CO., LTD. AND ITS CONSOLIDATED SUBSIDIARIES. YEARS ENDED MARCH 31

| 2006 | | 2007 | | 2008 | | 2009 | | 2010 | | 2011 | | 2011 | |
|-------------------------|----------|-------------------------------|----------|--|---------|--|---------|--|----------|--|-----------------|---------------------|--|
| Millions of yen | | | | | | | | | | Thousands of U.S. dollars | | | |
| ¥ | 70,253 | ¥ | 74,542 | ¥ | 83,097 | ¥ | 91,878 | ¥ | 66,837 | ¥ | 97,716 | \$ 1,177,306 | |
| | 6,580 | | 9,602 | | 13,121 | | 14,618 | | 5,587 | | 14,295 | 172,229 | |
| | 6,912 | | 9,986 | | 11,962 | | 12,448 | | 1,124 | | 10,807 | 130,205 | |
| | 6,941 | | 5,852 | | 7,807 | | 8,063 | | 2,167 | | 7,750 | 93,384 | |
| | 1,936 | | 2,774 | | 3,393 | | 4,143 | | 3,368 | | 3,315 | 39,946 | |
| | 1,600 | | 4,495 | | 4,503 | | 2,906 | | 2,205 | | 2,758 | 33,229 | |
| | 1,864 | | 1,828 | | 2,972 | | 2,329 | | 2,125 | | 2,924 | 35,232 | |
| Millions of yen | | | | | | | | | | Thousands of U.S. dollars | | | |
| ¥ | 98,457 | ¥ | 91,478 | ¥ | 93,606 | ¥ | 106,210 | ¥ | 86,621 | ¥ | 90,408 | \$ 1,089,260 | |
| | 39,464 | | 45,144 | | 53,660 | | 59,349 | | 53,956 | | 58,007 | 698,887 | |
| | (678) | | 9,200 | | 13,061 | | 7,378 | | 12,299 | | 27,655 | 333,200 | |
| Millions of yen | | | | | | | | | | Thousands of U.S. dollars | | | |
| ¥ | 13,921 | ¥ | 16,063 | ¥ | 7,452 | ¥ | (551) | ¥ | 14,320 | ¥ | 22,392 | \$ 269,791 | |
| | (1,779) | | (6,715) | | (3,374) | | (2,715) | | (1,618) | | (2,046) | (24,659) | |
| | (18,259) | | (15,206) | | (2,448) | | (342) | | (10,747) | | (12,919) | (155,652) | |
| | (4,885) | | (5,654) | | (2,256) | | (4,454) | | 1,203 | | 5,196 | 62,603 | |
| | 40,652 | | 35,020 | | 32,763 | | 28,611 | | 29,815 | | 35,011 | 421,824 | |
| Yen | | | | | | | | | | U.S. dollars | | | |
| ¥ | 125.19 | ¥ | 107.52 | ¥ | 132.90 | ¥ | 130.98 | ¥ | 35.71 | ¥ | 131.18 | \$ 1.58 | |
| | 20.00 | | 30.00 | | 30.00 | | 35.00 | | 35.00 | | 40.00 | 0.48 | |
| | 716.91 | | 799.35 | | 881.31 | | 961.38 | | 913.18 | | 981.76 | 11.83 | |
| | 9.4 | | 12.9 | | 15.8 | | 15.9 | | 8.4 | | 14.6 | | |
| | 19.3 | | 13.8 | | 15.8 | | 14.3 | | 3.8 | | 13.8 | | |
| | 6.8 | | 6.2 | | 8.4 | | 8.1 | | 2.3 | | 8.8 | | |
| | 40.1 | | 49.3 | | 57.3 | | 55.9 | | 62.3 | | 64.2 | | |
| | 82.6 | | 237.3 | | 103.7 | | — | | 86.9 | | 155.8 | | |
| | 149.4 | | 102.8 | | 74.4 | | 79.0 | | 60.5 | | 55.9 | | |
| | 9.7 | | 15.7 | | 25.6 | | 13.3 | | 49.5 | | 12.1 | | |
| | 58,435 | | 62,269 | | 66,719 | | 67,394 | | 67,723 | | 67,723 | | |
| | 23.35 | | 32.60 | | 27.72 | | 33.73 | | 24.22 | | 22.17 | | |
| Millions of yen | | | | | | | | | | Thousands of U.S. dollars | | | |
| | 42,718 | | 43,813 | | 51,679 | | 62,892 | | 43,702 | | 70,269 | 846,620 | |
| Thousands | | | | | | | | | | | | | |
| | 13,400 | | 12,200 | | 15,600 | | 17,300 | | 12,500 | | 20,500 | | |
| Resident Evil 4 (PS2) | 1,810 | Lost Planet Extreme Condition | 1,370 | Devil May Cry 4 | 2,320 | Resident Evil 5 | 4,400 | Monster Hunter Freedom Unite (Best Price included) | 1,350 | Monster Hunter Freedom 3 | 4,600 | | |
| Onimusha DAWN of DREAMS | 640 | Dead Rising | 1,220 | Resident Evil 4 Wii edition | 1,300 | Street Fighter IV | 2,500 | Monster Hunter Tri | 1,150 | Dead Rising 2 | 2,200 | | |
| Monster Hunter Freedom | 610 | Monster Hunter Freedom 2 | 1,220 | Resident Evil: The Umbrella Chronicles | 1,060 | Monster Hunter Freedom Unite (Best Price included) | 2,200 | Resident Evil 5 | 950 | MARVEL VS. CAPCOM 3 Fate of Two Worlds | 2,000 | | |