

11-Year Summary of Consolidated Financial Indicators

Financial Index

	2010	2011	2012	2013
For the Year:				
	Million yen			
Net sales	¥ 66,837	¥ 97,716	¥ 82,065	¥ 94,075
Operating income	5,587	14,295	12,318	10,151
Net income (loss) before income taxes	1,124	10,807	11,425	3,719
Net income attributable to owners of the parent	2,167	7,750	6,723	2,973
Depreciation & amortization	3,368	3,315	3,123	3,406
Capital expenditures	2,205	2,758	4,153	8,724
R&D expenses	2,125	2,924	2,236	1,982
At Year-End:				
	Million yen			
Total assets*1	¥ 86,621	¥ 90,408	¥ 98,247	¥ 104,365
Net assets	53,956	58,007	59,352	62,828
Net cash	12,299	27,655	11,348	14,327
Developer numbers (people)	1,132	1,339	1,455	1,623
Cash Flows:				
	Million yen			
Cash flows from operating activities	¥ 14,320	¥ 22,392	¥ (7,672)	¥ 6,647
Cash flows from investing activities	(1,618)	(2,046)	(4,794)	(1,375)
Cash flows from financing activities	(10,747)	(12,919)	587	1,162
Net increase (decrease) in cash and cash equivalents	1,203	5,196	(12,724)	9,235
Cash and cash equivalents at end of year	29,815	35,011	22,287	31,522
Per Share Data:				
	yen			
Net income (loss) per share	¥ 17.86	¥ 65.59	¥ 58.05	¥ 25.82
Dividend per share	35.00	40.00	40.00	40.00
Net assets per share	456.59	490.88	515.35	545.54
Financial Index:				
	%			
Operating margin	8.4	14.6	15.0	10.8
ROE	3.8	13.8	11.5	4.9
ROA	2.3	8.8	7.1	2.9
Net worth ratio	62.3	64.2	60.4	60.2
Interest coverage ratio (times)	86.9	155.8	—	62.4
Debt-equity ratio	60.5	55.9	65.5	66.1
Stock Information:				
Price earnings ratio (times)	49.5	12.1	16.3	28.6
Number of outstanding shares (thousands shares)	67,723	67,723	67,723	67,723
Foreign investors (%)	24.22	22.17	27.05	32.37
Digital Contents Business:				
	Billion yen			
Consumer sub-segment net sales (packaged + digital)	¥ 38.7	¥ 63.6	¥ 46.9	¥ 45.9
Online sub-segment net sales (Mobile Contents + PC Online)	8.5	10.5	12.9	17.7
Consumer Game Sales (Package Software and Full-game Digital Content)				
	Thousands			
Total number of units	13,900	21,700	17,000	16,700
Sales of major titles	Monster Hunter Freedom Unite (Best Price included) 1,350 Monster Hunter Tri 1,150 Resident Evil 5 950	Monster Hunter Freedom 3 4,600 Dead Rising 2 2,300 MARVEL VS. CAPCOM 3 Fate of Two Worlds 2,000	Resident Evil: Operation Raccoon City 1,700 Monster Hunter 3 (Tri) G 1,600 Street Fighter X Tekken 1,400	Resident Evil 6 5,000 Dragon's Dogma 1,300 DmC Devil May Cry 1,200

*1. Effective from the beginning of FY2018, Capcom has applied "Implementation Guidance on Tax Effect Accounting" (ASBJ Guidance No. 28, February 16, 2018). Certain financial information for the FY2018 has undergone retrospective application.

*2. On April 1, 2018, the stock was split on a basis of two shares for every share of common stock held. Accordingly, net income per share has been calculated assuming that the stock split took place at the beginning of the fiscal year ended March 31, 2010.

CAPCOM CO., LTD. and its consolidated subsidiaries. Years ended March 31

	2014	2015	2016	2017	2018	2019	2020
Million yen							
	¥ 102,200	¥ 64,277	¥ 77,021	¥ 87,170	¥ 94,515	¥ 100,031	¥ 81,591
	10,299	10,582	12,029	13,650	16,037	18,144	22,827
	5,315	10,701	11,150	12,489	15,149	17,770	22,890
	3,444	6,616	7,745	8,879	10,937	12,551	15,949
	4,638	3,535	5,712	5,980	4,706	3,228	2,795
	8,064	10,177	8,274	3,767	3,041	2,568	2,576
	2,002	823	1,073	695	1,102	1,147	1,253
Million yen							
	¥ 96,611	¥ 100,773	¥ 113,057	¥ 118,897	¥ 124,829	¥ 123,407	¥ 143,466
	63,875	71,331	75,168	77,774	85,421	88,749	99,735
	22,670	21,212	15,821	8,426	36,750	44,689	58,921
	1,808	1,902	2,052	1,994	2,141	2,032	2,142
Million yen							
	¥ 13,201	¥ 4,286	¥ 4,347	¥ 3,200	¥ 34,721	¥ 19,847	¥ 22,279
	(6,155)	(5,496)	(1,639)	(3,628)	(2,847)	(2,261)	(8,437)
	(15,099)	1,278	(1,115)	(3,130)	(9,577)	(11,443)	(6,351)
	(5,404)	1,879	431	(4,091)	22,201	6,464	6,667
	26,118	27,998	28,429	24,337	46,539	53,004	59,672
yen							
	¥ 30.56	¥ 58.84	¥ 68.87	¥ 80.18	¥ 99.89*2	¥ 115.45	¥ 149.41
	40.00	40.00	40.00	50.00	60.00	35.00	45.00
	567.96	634.28	688.43	710.32	780.18*3	831.37	934.28
%							
	10.1	16.5	15.6	15.7	17.0	18.1	28.0
	5.4	9.8	10.6	11.6	13.4	14.4	16.9
	3.4	6.7	7.2	7.7	8.9	10.1	12.0
	66.1	70.8	66.5	65.4	68.4	71.9	69.5
	136.8	50.2	36.5	22.8	337.2	249.3	302.5
	51.2	41.3	50.4	52.9	47.0	39.1	43.8
	32.0	20.3	19.9	13.5	23.0	21.5	20.3
	67,723	67,723	67,723	67,723	67,723*4	135,446	135,446
	37.29	36.87	39.35	31.19	35.01	36.83	35.14
Billion yen							
	¥ 53.0	¥ 35.2	¥ 42.1	¥ 49.2	¥ 65.2	¥ 76.9	¥ 55.5
	12.8	10.1	10.4	9.5	8.9	6.0	4.4 *5
Thousands							
	17,500	13,000	15,000	19,400	24,400	25,300	25,500
Monster Hunter 4	4,100	Monster Hunter 4 Ultimate 3,400	Monster Hunter X (Cross) 3,300	Resident Evil 7 biohazard 3,500	Monster Hunter: World 7,900	Monster Hunter: World (catalog) 4,500	Monster Hunter World: Iceborne 5,200
Dead Rising 3	1,200	Resident Evil Revelations 2 1,100	Street Fighter V 1,400	Monster Hunter XX (Double Cross) 1,700	Resident Evil 7 biohazard (catalog) 1,600	Resident Evil 2 4,200	Monster Hunter: World (catalog) 3,200
Resident Evil Revelations	1,200	Resident Evil (HD Remastered) 900	Resident Evil Revelations 2 850	Monster Hunter X (Cross) 1,000	Marvel VS. Capcom: Infinite 1,000	Devil May Cry 5 2,100	Resident Evil 2 (catalog) 2,400

*3. On April 1, 2018, the stock was split on a basis of two shares for every share of common stock held. Accordingly, net assets per share has been calculated assuming that the stock split took place at the beginning of the fiscal year ended March 31, 2010.

*4. On April 1, 2018, the stock was split on a basis of two shares for every share of common stock held by resolution of the Board of Directors at the meeting held on March 6, 2018. This increased the number of shares issued by 67,723,244 to 135,446,488 shares.

*5. The PC Others sub-segment has been merged with Consumer as of FY3/20