Consolidated financial results for the year ended March 31, 2019 (Unaudited)

Date of issue: May 7, 2019

Company name: CAPCOM Co., Ltd.

Stock listing: Tokyo Code number: URL: http://www.capcom.co.jp/ Representative: Tel: +81-6-6920-3605

Haruhiro Tsujimoto, President and COO Contact person: Kenkichi Nomura, Director and CFO

Ordinary general shareholders' meeting: June 17, 2019 Dividend payment date: June 18, 2019

Filing date for financial report: June 18, 2019

Earnings supplementary explanatory materials: Yes

Earnings presentation: Yes (For institutional investors)

Note: Numbers are rounded down to the nearest 1 million yen.

1. Results for the year ended March 31, 2019 (from April 1, 2018 to March 31, 2019)

(1) Financial results

Note: Percentage represents change from the same period of the previous fiscal year.

| | Net sales | | Operating inc | ome | Ordinary inco | me | Net income attributable to owners of the parent | |
|---------------------------|-----------------|-----|-----------------|------|-----------------|------|---|------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Year ended March 31, 2019 | 100,031 | 5.8 | 18,144 | 13.1 | 18,194 | 19.3 | 12,551 | 14.8 |
| Year ended March 31, 2018 | 94,515 | 8.4 | 16,037 | 17.5 | 15,254 | 21.2 | 10,937 | 23.2 |

Note: Comprehensive income

Year ended March 31, 2019:12,888 million yen (24.1%)

Year ended March 31, 2018: 10,389 million yen (19.6%)

| | Earnings per share of common stock | Diluted earnings per share of common stock | Return on equity | Return (ordinary income) on assets | Operating margin | |
|---------------------------|------------------------------------|--|------------------|--|------------------|--|
| | Yen | Yen | % | % | % | |
| Year ended March 31, 2019 | 115.45 | _ | 14.4 | 14.7 | 18.1 | |
| Year ended March 31, 2018 | 99.89 | _ | 13.4 | 12.5 | 17.0 | |

Reference: Equity in earnings (losses) of affiliates

Year ended March 31, 2019: — million yen

Year ended March 31, 2018: - million yen

Note: 1 With an effective date of April 1, 2018, Capcom performed a 2-for-1 stock split of its common stock.

Capcom calculated "Earnings per share of common stock" assuming that the stock split was implemented with an effective date of April 1, 2017.

2 Effective from the beginning of the current fiscal year, Capcom has applied "Implementation Guidance on Tax Effect Accounting" (ASBJ Guidance No. 28, February 16, 2018). The return (ordinary income) on assets for the previous fiscal year have undergone retrospective application.

(2) Financial position

| | Total assets | Net assets | Shareholders' equity ratio | Net asset value per share | |
|---------------------------|-----------------|-----------------|----------------------------|------------------------------|--|
| | Millions of yen | Millions of yen | % | Yen | |
| Year ended March 31, 2019 | 123,407 | 88,749 | 71.9 | 831.37 | |
| Year ended March 31, 2018 | 124,829 | 85,421 | 68.4 | 780.18 | |

Reference: Shareholders' equity:

Year ended March 31, 2019:

88,749 million yen

Year ended March 31, 2018: 85,421 million yen

Note: 1 With an effective date of April 1, 2018, Capcom performed a 2-for-1 stock split of its common stock.

Capcom calculated "Net asset value per share" assuming that the stock split was implemented with an effective date of April 1, 2017.

2 Effective from the beginning of the current fiscal year, Capcom has applied "Implementation Guidance on Tax Effect Accounting" (ASBJ Guidance No. 28, February 16, 2018). The financial position for the previous fiscal year have undergone retrospective application.

(3) Cash flows

| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Ending balance of cash and cash equivalents | |
|---------------------------|--------------------------------------|--------------------------------------|--------------------------------------|---|--|
| | Millions of yen | Millions of yen | Millions of yen | Millions of yen | |
| Year ended March 31, 2019 | 19,847 | -2,261 | -11,443 | 53,004 | |
| Year ended March 31, 2018 | 34,721 | -2,847 | -9,577 | 46,539 | |

2. Dividends

| | Dividend per share | | | | | | | Dividend on | |
|---|--------------------|--------------------|--------------------|----------|--------|-----------------|--------------------------------|--------------------------|--|
| Record date | 1st Quarter-end | 2nd Quarter-end | 3rd Quarter-end | Year-end | Annual | Dividend paid | Payout ratio (Consolidated) | equity (Consolidated) | |
| | yen | yen | yen | yen | yen | Millions of yen | % | % | |
| Year ended March 31, 2018 | _ | 25.00 | _ | 35.00 | 60.00 | 3,284 | 30.0 | 4.0 | |
| Year ended March 31, 2019 | _ | 15.00 | _ | 20.00 | 35.00 | 3,777 | 30.3 | 4.3 | |
| Year ending M arch 31, 2020 (Forecast) | _ | 15.00 | | 20.00 | 35.00 | | 26.7 | | |

Note: 1 For dividends for the year ended March 31, 2019, please see "Notice Regarding Dividends from Retained Earnings," which was published today (May 7, 2019).

2 With an effective date of April 1, 2018, Capcom performed a 2-for-1 stock split of its common stock.

For dividends for the years ended March 31, 2018, the above dividends paid show the actual amounts prior to the stock split.

For dividends for the years ended March 31, 2019 and the year ending March 31, 2020 (Forecast), Capcom took the stock split into consideration.

3. Earnings forecast for the fiscal year ending March 31, 2020 (From April 1, 2019 to March 31, 2020)

Note: Percentage represents change from the same period of the previous fiscal year.

No

| | Net sales | Operating incor | me | Ordinary income | | Net income attributable to owners of the parent | | | |
|----------------------------|-----------------|-----------------|------|-----------------|-----|---|------|--------|--|
| | Millions of yen | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen | |
| Year ending March 31, 2020 | 85,000 -15 | 0 20,000 | 10.2 | 19,500 | 7.2 | 14,000 | 11.5 | 131.15 | |

Note: 1 Capcom discloses a full year business forecast, as it manages its business performance on an annual basis.

 $2\ \ With an effective date of April 1, 2018, Capcom performed a 2-for-1 stock split of its common stock.$

For "Net income per share," Capcom took the stock split into consideration.

(Changes in specified subsidiaries due to changes in the scope of consolidation)

Others

(1) Changes in significant consolidated subsidiaries during the period:

(2) Changes in accounting principles, accounting estimates and retrospective restatement for consolidated financial statements

① Changes resulting from amendment of the accounting standard:

② Changes other than ①:

③ Changes in accounting estimates:

No
④ Retrospective restatement:

No

(3) Number of shares outstanding (Common stock):

① Number of shares outstanding (including treasury stock)

Year ended March 31, 2019: 135,446,488 Year ended March 31, 2018: 135,446,488

② Number of treasury stock

Year ended March 31, 2019: 28,695,180 Year ended March 31, 2018: 25,957,288

③ Average number of shares outstanding

Year ended March 31, 2019: 108,716,271 Year ended March 31, 2018: 109,491,381

Note: With an effective date of April 1, 2018, Capcom performed a 2-for-1 stock split of its common stock.

Capcom calculated the above three numbers of shares assuming that the stock split was implemented with an effective date of April 1, 2017.

(Explanation about the appropriate usage of business prospects and other special notes)

- The above-mentioned business forecasts were based on the information available as of the date of the release of this report.
- $\bullet \ \ Future \ events \ may \ cause \ the \ actual \ results \ to \ be \ significantly \ different \ from \ the \ forecasts.$
- Please refer to [1. Operating results overview (4) Outlook] on page 5 for more details.
- Capcom is scheduled to hold an earnings presentation for institutional investors on May 10, 2019. Video and audio of the presentation will be posted along with the presentation materials on Capcom's web page shortly after the presentation.