







Kenzo Tsujimoto

Chairman and Chief Executive Officer (CEO)

| Jun. 1983 | President and Representative Director of the Company |
|-----------|---|
| Apr. 2001 | Chief Executive Officer (CEO) of the Company (to present) |
| Jul. 2007 | Chairman and Representative Director of the Company |
| | (to present) |

Haruhiro Tsujimoto

President and Chief Operating Officer (COO)

| Entered into the Company Director of the Company |
|---|
| Managing Director of the Company |
| Senior Managing Director of the Company |
| Director and Executive Corporate Officer of the Company |
| Director and Executive Vice President of the Company |
| President and Representative Director, Chief Operating |
| Officer (COO) of the Company (to present) |
| President and Representative Director, and Director in |
| charge of Global Marketing Business and Arcade |
| Operations Business of the Company |
| President and Representative Director, and Director in |
| charge of Arcade Operations Business of the Company |
| President and Representative Director, and Director in |
| charge of Sales Operations Business and Arcade |
| Operations Business of the Company |
| |

Satoshi Miyazaki

Director Executive Vice President

| Apr. 1983 | Entered the Industrial Bank of Japan, Ltd. (currently |
|-----------|---|
| | Mizuho Bank, Ltd.) |
| Apr. 2011 | Executive Officer, General Manager of Corporate |
| | Banking Division No.6 of the Mizuho Corporate Bank, |
| | Ltd. (currently Mizuho Bank, Ltd.) |
| Apr. 2013 | Managing Executive Officer in charge of Sales of |
| | Mizuho Corporate Bank, Ltd. and Mizuho Bank, Ltd. |
| Apr. 2016 | Executive Officer and Deputy President in charge of |
| | Western Japan of Mizuho Financial Group, Inc. |
| | Representative Director and Deputy |
| | President & Executive Officer in charge of Western |
| | Japan of Mizuho Bank, Ltd. |
| Apr. 2020 | Representative Director and Deputy President of |
| | Mizuho Bank, Ltd. |
| Apr. 2021 | Resigned from the post above |
| May.2021 | Executive Vice President of the Company (to present) |



Yoichi Egawa

Director

Executive Corporate Officer

| Apr. 1985 | Entered into the Company |
|-----------|---|
| Apr. 1999 | General Manager of Creative Division 5 of the Company |
| Aug.1999 | Corporate Officer, General Manager of Creative |
| | Division 5 of the Company |
| Apr. 2011 | Managing Corporate Officer of the Company |
| Apr. 2013 | Executive Corporate Officer of the Company (to present) |
| Jun. 2013 | Director, in charge of Arcade Business and Pachinko & |
| | Pachislo Business of the Company |
| Jul. 2016 | Director, in charge of Amusement Equipments Business, |
| | Arcade Operations Business and Consumer Games |
| | Development of the Company |
| Apr. 2019 | Director, in charge of Consumer Games Development and |
| | Pachinko & Pachislo Business Divisions of the Company |
| Apr. 2020 | Director, in charge of Development Divisions and |
| | Pachinko & Pachislo Business Divisions of the Company |
| | (to present) |
| | |

Kenkichi Nomura

Director

Executive Corporate Officer, Chief Financial Officer (CFO)

| , (p.: 200) | Company |
|-------------|--|
| Jul. 2010 | Managing Corporate Officer in charge of Financial and |
| | Accounting Division of the Company |
| Jun. 2015 | Managing Corporate Officer in charge of Financial and |
| | Accounting Division and Secretarial Affairs, PR and IR |
| | Division of the Company |
| Apr. 2016 | Executive Corporate Officer (to present) |
| | Head of Finance, Accounting and Public Relations |
| | Divisions |
| Jun. 2016 | Director, Chief Financial Officer (CFO) (to present) and |
| | in charge of Corporate Management of the Company |
| Apr. 2020 | Director, in charge of Corporate Management, Planning |
| ' | and Strategy Divisions of the Company (to present) |
| | 3, |
| | |

Apr. 2009 Corporate Officer in charge of Internal Control of the

Toru Muranaka Director External Independent Director

| D.1100t01 | The state of the s |
|-----------|--|
| Apr. 1995 | Registered Lawyer (Osaka Bar Association) |
| | Entered into Daiichi Law Office (Currently Daiichi Law |
| | Office, P.C.) |
| Dec. 2007 | Partner of Daiichi Law Office, P.C. (to present) |
| May 2014 | External Corporate Auditor of Furuno Electric Co., Ltd. |
| | (to present) |
| Jun. 2015 | External Corporate Auditor of Suzuken Co., Ltd. |

(to present)

Jun. 2016 External Director of the Company (to present)



Yutaka Mizukoshi

| Director | External | Independent Director | |
|-----------|---------------------------------------|--|-----------------|
| Apr. 1980 | Entered into Nippon Steel Corporation | | |
| May 2004 | Senior Vice P | Senior Vice President of The Boston Consulting Group | |
| Jan. 2005 | Japan Co-cha | Japan Co-chair of The Boston Consulting Group | |
| Jan. 2016 | Senior Partne | er and Managing Director | of The Boston |
| | Consulting G | iroup | |
| Jun. 2016 | External Dire | ctor of Lifenet Insurance C | ompany |
| | (to present) | | |
| | External Dire | ctor of Asagami Corporati | on (to present) |
| Jan. 2018 | Senior Adviso | or of The Boston Consulting | g Group, Tokyo |
| | (to present) | | |
| Jun. 2018 | External Dire | ctor of the Company (to p | resent) |
| Jun. 2019 | Director, Japa | an Rugby Football Union (| to present) |

| Wataru Kotani | | |
|------------------------------------|---|--|
| Director | External Independent Director | |
| Apr. 1980 Aug 2002 Apr. 2004 | Entered the National Police Agency Chief of Ehime Prefectural Police Headquarters Chief of the Cyberrime Division, Community Safety Bureau, National Police Agency | |
| July 2008 Aug 2010 | Chief of Nagano Prefectural Police Headquarters Chief of the Organized Crime Department, Criminal Affairs Bureau, National Police Agency | |
| Jan. 2013 | Deputy Superintendent General and acting Chief of the Crime Prevention Task Force, Tokyo Metropolitan Police Department | |
| Jan. 2014 Nov 2014 Jun. 2021 | President, National Police Academy Special Advisor, Japan Post Bank Co., Ltd. (to present) External Director of the Company (to present) | |

Kazushi Hirao

Director

| <full-time and="" audit="" committee="" member="" of="" supervisory="" the=""></full-time> | | |
|--|---|--|
| Jun. 1988 | Entered into the Company | |
| Apr. 1997 | General Manager of Overseas Business Dept. of the | |
| | Company | |
| Jul. 1999 | Corporate Officer, General Manager of Overseas | |
| | Business Dept. of the Company | |
| Oct. 2002 | General Manager of General Affairs Dept. of the Company | |
| Apr. 2004 | Senior Manager of Investor Relations Section of the | |
| | Company | |
| Jun. 2004 | Corporate Auditor of the Company (full-time) | |
| Jun. 2016 | Director (Full-time member of the Audit and Supervisory | |
| | Committee) of the Company (to present) | |
| | | |

Jun. 2021 Director of the Company (to present)













Yoshihiko Iwasaki

| Director | External | Independent Director | |
|---|--------------|----------------------------|------------|
| <full-time n<="" td=""><th>nember of tl</th><th>he Audit and Supervisory (</th><th>Committee></th></full-time> | nember of tl | he Audit and Supervisory (| Committee> |

| Apr. 1979 | Entered into National Tax Agency |
|-----------|---|
| Jul. 1986 | District Director of Ijuin Tax Office |
| Jul. 1999 | Deputy Commissioner (Large Enterprise Examination |
| | and Criminal Investigation) of Hiroshima Regional |
| | Taxation Bureau |
| Jul. 2007 | Assistant Regional Commissioner (Management and |
| | Co-ordination) of Nagoya Regional Taxation Bureau |
| Jul. 2009 | Director-General of Kanazawa Regional Tax Tribunal |
| Jul. 2010 | Director-General of Sapporo Regional Tax Tribunal |
| Jul. 2011 | Vice President of National Tax College |
| Jun. 2012 | External Corporate Auditor of the Company (full-time) |
| Jun. 2016 | External Director (Full-time member of the Audit and |
| | Supervisory Committee) of the Company (to present) |

Makoto Matsuo

| Director <member< th=""><th>External Independent Director of the Audit and Supervisory Committee></th></member<> | External Independent Director of the Audit and Supervisory Committee> |
|--|--|
| Apr. 1975 | Admitted to Japanese Bar (The Dai-ichi Tokyo Bar |
| Aug.1978 | Association) Ozaki & Momo-o Weil, Gotshal & Manges in New York |
| Mar. 1979 | Admitted to New York Bar |
| Apr. 1989 Apr. 1997 | Partner of Momo-o, Matsuo & Namba (to present) Lecturer of Nihon University, Faculty of Law: International Transaction Law |
| Apr. 2005 | Lecturer of Hitotsubashi University Faculty and Graduate School of Law: World Business Law |
| Jun. 2007 | External Director of the Company |
| Mar. 2014 | External Corporate Auditor of Solasia Pharma K.K. (to present) |
| Jun. 2016 | External Director (Member of the Audit and Supervisor) Committee) of the Company (to present) |
| Jun. 2018 | Outside Statutory Auditor of Sumitomo Forestry Co., Ltd (to present) |
| Jun. 2020 | Outside Audit & Supervisory Board Member of Taisho Pharmaceutical Holdings Co., Ltd. (to present) |

Directors' Skill Matrix

Fields Each Director is Expected to Contribute in Particular Toward Achievement of Medium-Term Growth Strategy

| | or Wedian Frenn Growth Strategy | | | | | | | |
|-----------------------|---------------------------------|-----------------------------|--------------------|--|-----|--------------------------------|-----|-----------------------|
| | Company Manage- ment | Manage- ment Strategy | Gaming Industry | Digital Transfor- mation/ IT/ Technology | R&D | Finance/ Accounting/ Tax | Law | Global Sensibility |
| Kenzo Tsujimoto | • | • | • | • | | | | • |
| Haruhiro Tsujimoto | • | • | • | • | • | | | • |
| Satoshi Miyazaki | • | • | | | | • | | |
| Yoichi Egawa | | | • | • | • | | | • |
| Kenkichi Nomura | | • | • | • | | • | • | • |
| Toru Muranaka | • | | | | | | • | • |
| Yutaka Mizukoshi | • | | | | | | | • |
| Wataru Kotani | | | | • | | | • | |
| Kazushi Hirao | | • | • | | | • | | • |
| Yoshihiko Iwasaki | | | | | | • | | |
| Makoto Matsuo | • | | | | | | • | • |

 $[\]mbox{\ensuremath{^{\star}}}$ The table above does not necessarily show all knowledge possessed by the candidates.