

11-Year Summary of Consolidated Financial Indicators

Financial Index

	2008	2009	2010	2011	2012
For the Year:					
	Millions of yen				
Net sales	¥ 83,097	¥ 91,878	¥ 66,837	¥ 97,716	¥ 82,065
Operating income	13,121	14,618	5,587	14,295	12,318
Net income (loss) before income taxes	11,962	12,448	1,124	10,807	11,425
Net income attributable to owners of the parent	7,807	8,063	2,167	7,750	6,723
Depreciation & amortization	3,393	4,143	3,368	3,315	3,123
Capital expenditures	4,503	2,906	2,205	2,758	4,153
R&D expenses	2,972	2,329	2,125	2,924	2,236
At Year-End:					
	Millions of yen				
Total assets	¥ 93,606	¥ 106,210	¥ 86,621	¥ 90,408	¥ 98,247
Net assets	53,660	59,349	53,956	58,007	59,352
Net cash	13,061	7,378	12,299	27,655	11,348
Developer numbers	809	1,047	1,132	1,339	1,455
Cash Flows:					
	Millions of yen				
Cash flows from operating activities	¥ 7,452	¥ (551)	¥ 14,320	¥ 22,392	¥ (7,672)
Cash flows from investing activities	(3,374)	(2,715)	(1,618)	(2,046)	(4,794)
Cash flows from financing activities	(2,448)	(342)	(10,747)	(12,919)	587
Net increase (decrease) in cash and cash equivalents	(2,256)	(4,454)	1,203	5,196	(12,724)
Cash and cash equivalents at end of year	32,763	28,611	29,815	35,011	22,287
Per Share Data:					
	yen				
Net income (loss) per share	¥ 66.45	¥ 65.49	¥ 17.86	¥ 65.59	¥ 58.05
Dividend per share	30.00	35.00	35.00	40.00	40.00
Net assets per share	440.57	480.69	456.59	490.88	515.35
Financial Index:					
	%				
Operating margin	15.8	15.9	8.4	14.6	15.0
ROE	15.8	14.3	3.8	13.8	11.5
ROA	8.4	8.1	2.3	8.8	7.1
Net worth ratio	57.3	55.9	62.3	64.2	60.4
Interest coverage ratio (times)	103.7	–	86.9	155.8	–
Debt-equity ratio	74.4	79.0	60.5	55.9	65.5
Stock Information:					
Price earnings ratio (times)	25.6	13.3	49.5	12.1	16.3
Number of outstanding shares (thousands shares)	66,719	67,394	67,723	67,723	67,723
Foreign investors (%)	27.72	33.73	24.22	22.17	27.05
Digital Contents Business:					
	Billions of yen				
Consumer business net sales	¥ 51.6	¥ 60.0	¥ 38.7	¥ 63.6	¥ 46.9
Online business net sales	4.1	6.6	8.5	10.5	12.9
Consumer Game Sales (Package Software and Full-game Digital Content)					
	Thousands				
Total number of units	15,750	18,100	13,900	21,700	17,000
Sales of major titles	Devil May Cry 4 2,320	Resident Evil 5 4,400	Monster Hunter Freedom Unite (Best Price included) 1,350	Monster Hunter Freedom 3 4,600	Resident Evil: Operation Raccoon City 1,700
	Resident Evil 4 Wii edition 1,300	Street Fighter IV 2,500	Monster Hunter Tri 1,150	Dead Rising 2 2,300	Monster Hunter 3 (Tri) G 1,600
	Resident Evil: The Umbrella Chronicles 1,060	Monster Hunter Freedom Unite (Best Price included) 2,200	Resident Evil 5 950	MARVEL VS. CAPCOM 3 Fate of Two Worlds 2,000	Street Fighter X Tekken 1,400

*1. On April 1, 2018, the stock was split on a basis of two shares for every share of common stock held. Accordingly, net income per share has been calculated assuming that the stock split took place at the beginning of each fiscal year.
*2. On April 1, 2018, the stock was split on a basis of two shares for every share of common stock held. Accordingly, net assets per share has been calculated assuming that the stock split took place at the beginning of each fiscal year.

CAPCOM CO., LTD. AND ITS CONSOLIDATED SUBSIDIARIES. YEARS ENDED MARCH 31

	2013	2014	2015	2016	2017	2018	2018				
	Millions of yen						Thousands of U.S. dollars				
	¥ 94,075	¥ 102,200	¥ 64,277	¥ 77,021	¥ 87,170	¥ 94,515	\$ 891,651				
	10,151	10,299	10,582	12,029	13,650	16,037	151,299				
	3,719	5,315	10,701	11,150	12,489	15,149	142,920				
	2,973	3,444	6,616	7,745	8,879	10,937	103,184				
	3,406	4,638	3,535	5,712	5,980	4,706	44,402				
	8,724	8,064	10,177	8,274	3,767	3,041	28,691				
	1,982	2,002	823	1,073	695	1,102	10,405				
	Millions of yen						Thousands of U.S. dollars				
	¥ 104,365	¥ 96,611	¥ 100,773	¥ 113,057	¥ 118,897	¥ 125,573	\$ 1,184,655				
	62,828	63,875	71,331	75,168	77,774	85,421	805,858				
	14,327	22,670	21,212	15,821	8,426	36,750	346,707				
	1,623	1,808	1,902	2,052	1,994	2,141					
	Millions of yen						Thousands of U.S. dollars				
	¥ 6,647	¥ 13,201	¥ 4,286	¥ 4,347	¥ 3,200	¥ 34,721	\$ 327,564				
	(1,375)	(6,155)	(5,496)	(1,639)	(3,628)	(2,847)	(26,859)				
	1,162	(15,099)	1,278	(1,115)	(3,130)	(9,577)	(90,351)				
	9,235	(5,404)	1,879	431	(4,091)	22,201	209,445				
	31,522	26,118	27,998	28,429	24,337	46,539	439,049				
	yen						U.S. dollars				
	¥ 25.82	¥ 30.56	¥ 58.84	¥ 68.87	¥ 80.18	¥ 99.89 ^{*1}	\$ 0.94				
	40.00	40.00	40.00	40.00	50.00	60.00	0.56				
	545.54	567.96	634.28	688.43	710.32	780.18 ^{*2}	7.36				
	%										
	10.8	10.1	16.5	15.6	15.7	17.0					
	4.9	5.4	9.8	10.6	11.6	13.4					
	2.9	3.4	6.7	7.2	7.7	8.9					
	60.2	66.1	70.8	66.5	65.4	68.0					
	62.4	136.8	50.2	36.5	22.8	337.2					
	66.1	51.2	41.3	50.4	52.9	47.0					
	28.6	32.0	20.3	19.9	13.5	23.0					
	67,723	67,723	67,723	67,723	67,723	67,723 ^{*3}					
	32.37	37.29	36.87	39.35	31.19	35.01					
	Billions of yen										
	¥ 45.9	¥ 53.0	¥ 35.2	¥ 42.1	¥ 49.2	¥ 65.2					
	17.7	12.8	10.1	10.4	9.5	8.9					
	Thousands										
	16,700	17,500	13,000	15,000	19,400	24,400					
Resident Evil 6	5,000	Monster Hunter 4	4,100	Monster Hunter 4 Ultimate	3,400	Monster Hunter X (Cross)	3,300	Resident Evil 7 biohazard	3,500	Monster Hunter: World	7,900
Dragon's Dogma	1,300	Dead Rising 3	1,200	Resident Evil Revelations 2	1,100	Street Fighter V	1,400	Monster Hunter XX (Double Cross)	1,700	Resident Evil 7 biohazard (catalog)	1,600
DmC Devil May Cry	1,200	Resident Evil Revelations	1,200	Resident Evil (HD Remastered)	900	Resident Evil Revelations 2	850	Monster Hunter X (Cross)	1,000	Marvel VS. Capcom: Infinite	1,000

*3. On April 1, 2018, the stock was split on a basis of two shares for every share of common stock held by resolution of the Board of Directors at the meeting held on March 6, 2018. This increased the number of shares issued by 67,723,244 to 135,446,488 shares.