

11-Year Summary of Consolidated Financial Indicators

Financial Index

	2011	2012	2013	2014
For the Year:				
	Million yen			
Net sales	¥ 97,716	¥ 82,065	¥ 94,075	¥ 102,200
Operating income	14,295	12,318	10,151	10,299
Net income (loss) before income taxes	10,807	11,425	3,719	5,315
Net income attributable to owners of the parent	7,750	6,723	2,973	3,444
Depreciation & amortization	3,315	3,123	3,406	4,638
Capital expenditures	2,758	4,153	8,724	8,064
R&D expenses	2,924	2,236	1,982	2,002
At Year-End:				
	Million yen			
Total assets*1	¥ 90,408	¥ 98,247	¥ 104,365	¥ 96,611
Net assets	58,007	59,352	62,828	63,875
Net cash	27,655	11,348	14,327	22,670
Developer numbers (people)	1,339	1,455	1,623	1,808
Cash Flows:				
	Million yen			
Cash flows from operating activities	¥ 22,392	¥ (7,672)	¥ 6,647	¥ 13,201
Cash flows from investing activities	(2,046)	(4,794)	(1,375)	(6,155)
Cash flows from financing activities	(12,919)	587	1,162	(15,099)
Net increase (decrease) in cash and cash equivalents	5,196	(12,724)	9,235	(5,404)
Cash and cash equivalents at end of year	35,011	22,287	31,522	26,118
Per Share Data:				
	yen			
Net income (loss) per share	¥ 65.59	¥ 58.05	¥ 25.82	¥ 30.56
Dividend per share	40.00	40.00	40.00	40.00
Net assets per share	490.88	515.35	545.54	567.96
Financial Index:				
	%			
Operating margin*2*3	14.6	15.0	10.8	10.1
ROE	13.8	11.5	4.9	5.4
ROA*4*5	8.8	7.1	2.9	3.4
Net worth ratio	64.2	60.4	60.2	66.1
Interest coverage ratio (times)	155.8	—	62.4	136.8
Debt-equity ratio	55.9	65.5	66.1	51.2
Stock Information:				
Price earnings ratio (times)	12.1	16.3	28.6	32.0
Number of shares issued (thousands shares)*6*7	67,723	67,723	67,723	67,723
Foreign investors (%)	22.17	27.05	32.37	37.29
Digital Contents Business:				
	Billion yen			
Consumer sub-segment net sales (packaged + digital)	¥ 637	¥ 469	¥ 459	¥ 530
Online sub-segment net sales (Mobile Contents + PC Online)	105	129	177	128
Consumer Game Sales (Package Software and Full-game Digital Content)				
	Thousands			
Total number of units	21,700	17,000	16,700	17,500
Sales of major titles	Monster Hunter Freedom 3 4,600	Resident Evil: Operation Raccoon City 1,700	Resident Evil 6 5,000	Monster Hunter 4 4,100
	Dead Rising 2 2,300	Monster Hunter 3 (Tri) G 1,600	Dragon's Dogma 1,300	Dead Rising 3 1,200
	MARVEL VS. CAPCOM 3 Fate of Two Worlds 2,000	Street Fighter X Tekken 1,400	DmC Devil May Cry 1,200	Resident Evil Revelations 1,200

*1. Effective from the beginning of FY2018, Capcom has applied "Implementation Guidance on Tax Effect Accounting" (ASBJ Guidance No. 28, February 16, 2018). Certain financial information for the FY2018 has undergone retrospective application.

*2. On April 1, 2018, the stock was split on a basis of two shares for every share of common stock held. Accordingly, net income per share has been calculated assuming that the stock split took place at the beginning of the fiscal year ended March 31, 2021.

*3. On April 1, 2018, the stock was split on a basis of two shares for every share of common stock held. Accordingly, net assets per share has been calculated assuming that the stock split took place at the beginning of the fiscal year ended March 31, 2021.

CAPCOM CO., LTD. and its consolidated subsidiaries. Years ended March 31

	2015	2016	2017	2018	2019	2020	2021						
Million yen													
	¥ 64,277	¥ 77,021	¥ 87,170	¥ 94,515	¥ 100,031	¥ 81,591	¥ 95,308						
	10,582	12,029	13,650	16,037	18,144	22,827	34,596						
	10,701	11,150	12,489	15,149	17,770	22,890	34,828						
	6,616	7,745	8,879	10,937	12,551	15,949	24,923						
	3,535	5,712	5,980	4,706	3,228	2,795	2,791						
	10,177	8,274	3,767	3,041	2,568	2,576	3,597						
	823	1,073	695	1,102	1,147	1,253	1,461						
Million yen													
	¥ 100,773	¥ 113,057	¥ 118,897	¥ 124,829	¥ 123,407	¥ 143,466	¥ 163,712						
	71,331	75,168	77,774	85,421	88,749	99,735	120,794						
	21,212	15,821	8,426	36,750	44,689	58,921	65,633						
	1,902	2,052	1,994	2,141	2,032	2,142	2,285						
Million yen													
	¥ 4,286	¥ 4,347	¥ 3,200	¥ 34,721	¥ 19,847	¥ 22,279	¥ 14,625						
	(5,496)	(1,639)	(3,628)	(2,847)	(2,261)	(8,437)	(4,233)						
	1,278	(1,115)	(3,130)	(9,577)	(11,443)	(6,351)	(6,965)						
	1,879	431	(4,091)	22,201	6,464	6,667	4,371						
	27,998	28,429	24,337	46,539	53,004	59,672	64,043						
yen													
	¥ 58.84	¥ 68.87	¥ 80.18	¥ 99.89	¥ 115.45	¥ 149.41	¥ 116.74						
	40.00	40.00	50.00	60.00	35.00	45.00	71.0						
	634.28	688.43	710.32	780.18	831.37	934.28	565.78						
%													
	16.5	15.6	15.7	17.0	18.1	28.0	36.3						
	9.8	10.6	11.6	13.4	14.4	16.9	22.6						
	6.7	7.2	7.7	8.9	10.1	12.0	16.2						
	70.8	66.5	65.4	68.4	71.9	69.5	73.8						
	50.2	36.5	22.8	337.2	249.3	302.5	261.6						
	41.3	50.4	52.9	47.0	39.1	43.8	35.5						
	20.3	19.9	13.5	23.0	21.5	22.7	30.8						
	67,723	67,723	67,723	67,723	135,446	135,446	135,446						
	36.87	39.35	31.19	35.01	36.83	35.14	38.24						
Billion yen													
	¥ 352	¥ 421	¥ 492	¥ 652	¥ 769	¥ 555	¥ 688						
	101	104	95	89	60	44	65						
Thousands													
	13,000	15,000	19,400	24,400	25,300	25,500	30,100						
Monster Hunter 4 Ultimate	3,400	Monster Hunter X (Cross)	3,300	Resident Evil 7 biohazard	3,500	Monster Hunter: World	7,900	Monster Hunter: World (catalog)	4,500	Monster Hunter World: Iceborne	5,200	Monster Hunter Rise	4,800
Resident Evil Revelations 2	1,100	Street Fighter V	1,400	Monster Hunter Generations Ultimate	1,700	Resident Evil 7 biohazard (catalog)	1,600	Resident Evil 2	4,200	Monster Hunter: World (catalog)	3,200	Resident Evil 3	3,900
Resident Evil (HD Remastered)	900	Resident Evil Revelations 2	850	Monster Hunter X (Cross)	1,000	Marvel VS. Capcom: Infinite	1,000	Devil May Cry 5	2,100	Resident Evil 2 (catalog)	2,400	Monster Hunter World: Iceborne (catalog)	2,400

*4. With an effective date of April 1, 2021, Capcom split its common stock at a ratio of 1:2. Accordingly, net income per share has been calculated assuming that the stock split took place on April 1, 2020.

*5. With an effective date of April 1, 2021, Capcom split its common stock at a ratio of 1:2. Accordingly, net assets per share has been calculated assuming that the stock split took place on April 1, 2020.

*6. On April 1, 2018, the stock was split on a basis of two shares for every share of common stock held by resolution of the Board of Directors at the meeting held on March 6, 2018. This increased the number of shares issued by 67,723,244 to 135,446,488 shares.

*7. The Articles of Incorporation have partially been amended following a stock split (effective date: April 1, 2021). Due to this stock split, the total number of issued shares has been increased to 270,892,976 shares.

*8. The PC Others sub-segment has been merged with Consumer as of FY3/20